

#### CPD 🕰

**Kylie J McKenzie,** David Pierce, Jane M Gunn

#### Background

Multimorbidity is an increasing and complex issue in Australian general practice. General practitioners (GPs) face the challenge of navigating multiple potential intervention pathways. Emerging guidelines for multimorbidity recommend patient-centred care and addressing the lifestyle factors of the patient. Motivational interviewing is a patientcentred approach that is focused on behavioural change and effective across a range of lifestyle factors.

#### Objective

The aim of this article is to provide a practical introduction to motivational interviewing skills that may be helpful in working with patients who have multimorbidity. Key skills discussed in this article include agenda setting, giving advice, responding to resistance, and asking questions to evoke a patient's own motivation for change.

#### Discussion

GPs are ideally placed to assist patients with multimorbidity to navigate recommendations and identify which recommendations will work. Navigating complexity is at the heart of general practice, and multimorbidity demands more than an 'assess-andadvise' model of care. Motivational interviewing provides a promising and readily applicable framework to empower patients living with multimorbidity.

# Guiding patients through complexity

Motivational interviewing for patients with multimorbidity

**ONE IN FOUR** Australians, or 5.3 million people, have at least two of the following chronic diseases: arthritis, asthma, back pain, cancer, cardiovascular disease, chronic obstructive pulmonary disease, diabetes or a mental health condition.<sup>1</sup> The rate is even higher for females, those over the age of 65 years, or those living in rural and regional areas, or in deprived circumstances.<sup>12</sup> Australia is not alone – prevalence rates for multimorbidity are high around the world.<sup>34</sup>

Patients with multimorbidity are often managed in primary care.<sup>2,3</sup> A retrospective cohort study of 99,997 adults across 182 general practices in the UK found that most primary care consultations involved patients with multimorbidity.<sup>5</sup> Multimorbidity involves greater clinical complexity, more frequent consultation, risk of polypharmacy, and higher treatment burden.<sup>6</sup> An Australian study of patients with chronic illnesses and their carers identified that significant challenges contributing to treatment burden include:<sup>7</sup>

- financial burden
- extensive time and travel demands
- accessibility of services
- lack of coordination of healthcare

• difficulty managing medications. Management guidelines exist for many single diseases; however, multiple and potentially contradictory recommendations are unhelpful for patients with multimorbidity.<sup>3</sup> Clinicians need to find ways to treat people, not diseases.<sup>8</sup>

Guidelines for multimorbidity interventions are emerging.<sup>9,10</sup> Evidence from reviews and expert consensus guidelines emphasise the importance of eliciting patient preferences, identifying common ground, developing a shared treatment plan, and building and maintaining a relationship with patients living with multimorbidity.<sup>11,12</sup> With the aim of improving health and wellbeing, recommendations also include the potential benefit of focusing on lifestyle factors that have an impact on health across multiple health conditions.<sup>9,13</sup> In short, patient-centred practice is needed to build a treatment plan that works for individual patients.

General practitioners (GPs) play an important part in supporting patients to identify their health needs and priorities, and navigate a fragmented and complex health system.6 An integrative and patientcentred approach has long been the domain of GPs by guiding patients through complexity to promote health.14 Working through the complexity of the healthcare system is a daily part of general practice; recommendations to further support patients with multimorbidity need to be feasible and effective in this context.<sup>15</sup> Motivational interviewing offers a skillbased approach to achieving the broad aims of multimorbidity intervention. It is an approach to clinical communication that fits with multimorbidity recommendations, and is worthy of further consideration.13

Evidence from systematic reviews supports motivational intervewing as an effective approach for behavioural change across a range of behavioural domains that are relevant to multimorbidity.<sup>16,17</sup> More than supporting behavioural change, motivational interviewing is an approach

to working with patients by developing a partnership, eliciting and accepting the patient's perspective, values and autonomy, and meeting the patient with empathy and compassion.<sup>18</sup> In a systematic review conducted by Rubak et al, motivational interviewing in general practice was found to be more effective than routinely giving advice across a number of behavioural domains.<sup>19</sup> The use of strategies consistent with motivational interviewing, such as reflective statements, advice with permission, and purposefully eliciting patient ideas, has been associated with improved weight reduction outcomes in patients.20

A motivational interviewing conversation is one where the clinician engages with the patient and supports behavioural change through a deliberate focus on the patient's preferences, needs and values. Motivational interviewing conversations are helpful in promoting health behavioural change. This alone makes motivational interviewing an approach to communication that is worth considering for use in general practice.21 This article examines how motivational interviewing might be useful in assisting patients who are living with multimorbidity to navigate the complexity of multiple clinical guidelines, where they exist, and address what matters to them. In this light, motivational interviewing is a framework that benefits patients by bringing together the patient's selfknowledge and the GP's knowledge, to build an individual treatment plan.

The following case study of a patient with multimorbidity is based on the most common chronic conditions and risk factors seen in general practice, as reported by the Australian Institute of Health and Welfare.<sup>1</sup>

#### CASE

Sue, a new patient at your practice, has made an appointment because her usual GP has retired. Sue is 40 years of age, has asthma, chronic pain from a back injury, and a body mass index (BMI) of 36 kg/m<sup>2</sup>. You welcome Sue into the consultation room and ask her what has brought her in today. Sue answers, *My back has been really bad this week and I just can't get going.* 

At various points throughout the consultation, Sue also says,

I wake up in pain, and my asthma is awful, especially in the cold weather.

*I keep gaining weight and even though I walk most days, I know I'm really unfit.* 

You health professionals are always telling me to exercise more and eat better, but I hate diets and I'm not living on salad, and I'm not joining the gym!

It's true, I feel a bit better when I cook for myself, but getting organised to do it is too hard most days.

I really have been feeling low, but I've been this way for so long that I don't know any different.

I just can't see a way through it.

*I don't want to talk to some stranger about how I feel – it's none of their business.* 

I don't know if there's any point in talking to you either, you all tell me the same stuff, and I'm really not stupid, you know.

Clinical assessment is an essential component of multimorbidity intervention.9,12 Sue's statements raise a number of physical issues and highlight that, as is true for many people living with multimorbidity, clinical assessment of depression is indicated.9 Sue seems overwhelmed and ambivalent about making changes. Motivational interviewing may offer a framework to support a helpful conversation. There are four processes that shape an approach to clinical care informed by motivational interviewing: engaging, focusing, evoking and planning. While the processes are not linear, and can be revisited at any time in a clinician-patient relationship, engagement necessarily comes first.<sup>18</sup> In this article, we will step through each process, using Sue's case study to highlight specific motivational interviewing strategies. The strategies described can be used in a flexible manner at any point in a consultation.

#### **Engage: Connect with the person**

Patients with multimorbidity can feel overwhelmed, distressed or disheartened. In addition, they have often seen many health professionals and received the same advice. Figure 1 presents some of the helpful ways to engage with patients like Sue, and the ways in which reflective listening might be applied to demonstrate empathic understanding, support patient autonomy, and to defuse interpersonal discord.

### Focus: Explore options to find a helpful focus

Helping people make changes starts with finding a focus. Sometimes, this is simple when the patient and clinician are both clear that the behaviour change proposed is one that supports health. However, in healthcare, and particularly with patients who have multimorbid conditions, there can be so many potential target behaviours that it can feel overwhelming for GPs and patients; this seems to be the case for Sue.

Agenda mapping is a skill that can help to find a focus that is personally meaningful for the patient and informed by clinician knowledge. The first step in agenda mapping is to generate the potential behaviours for change by asking patients what they think. A GP might say to Sue, 'There's a lot going on for you at the moment; you're worried about your asthma, your back pain, changes to your weight, and you've been feeling down recently. What do you think is the most important issue to start with?' This is also the time to introduce or add a difficult topic if the patient does not identify an issue that you consider important and likely to influence the outcome, by seeking permission to include this in the conversation. For example, 'Is it okay if I suggest something ... that others have found helpful/that might be helpful for you?' Using an importance scale can be a useful way to determine the relative importance of each behaviour, and assist in selecting one that is meaningful to the patient (Figure 2).18

#### Reflection

Showing that you have understood can assist:

You feel like you've been battling this for a long time.

You're a very private person.

You feel like you're stuck, and people aren't really listening.

#### **Emphasise autonomy**

Deciding if you want to talk to anyone, including me, is really up to you.

What you choose to do is absolutely your business.

How do I respond in a helpful way?

#### Apologise

If you think you've got off on the wrong foot, or have misunderstood each other, apologising can be helpful:

I'm sorry, I didn't mean to offend you or tell you things you already know.

#### Double-sided reflection

You've had quite enough of health professionals, and you're wondering if talking to me will be helpful.

It sounds like salads aren't really your thing, and at the same time you notice that you feel better when you eat better.

#### **Come alongside**

There are lots of things you know you don't want to change.

You can't see how things will improve, especially with talking.

#### Shift focus

... away from topics that do not seem helpful at the moment:

You're not interested in talking to a psychologist at the moment, so that's off the table. What do you think would be helpful?

Figure 1. Helpful responses to engage, respond to arguments against making changes, and to defuse discord<sup>18</sup>



#### Importance

On a scale from 0–10, where 0 is not at all important and 10 is very important, how important is it to you to ... ?

What makes you a ... and not a ... [lower number]?

What would it take to increase the importance to a ... [higher number]?

#### Figure 2. Importance and confidence scaling<sup>18</sup>

Confidence

On a scale from 0–10, where 0 is not at all confident and 10 is very confident, how confident are you that you can ... ?

What makes you a ... and not a ... [lower number]?

What would it take to lift your confidence to a ... [higher number]?

## Evoke: Listen for reasons, preferences, strengths and values

Questioning is a core part of assessment and practice in healthcare, yet questioning has traditionally been doctor-centred and not patient-centred.<sup>22</sup> Open questions are those that cannot be readily answered with a 'yes' or 'no', or a single word. Open questions are a foundation skill in patient-centred care and motivational interviewing, because these questions enable your patient to tell you what they know, feel, understand, value and prioritise. While some patients are reluctant to talk, including adolescents who may make frequent use of answers such as 'dunno' or 'sort of', it is very difficult to establish a collaborative



relationship if a consultation is stuck in the question-answer trap.<sup>18</sup>

Clinicians sometimes fear open questions because they think their patients will talk endlessly or about things that are not relevant. Adding structure to consultations may limit the risk of unhelpfully prolonged consultations. Guiding the conversation to what is helpful is an important skill, particularly in a time-limited consultation. In motivational interviewing, any patient statement about making a positive change is called 'change talk'.23 The research and proposition behind motivational interviewing is that this method promotes change talk, and strengthens self-efficacy and behavioural intention.18,24 By encouraging patients to talk about their own reasons for change, clinicians have a pathway to strengthen and elicit commitment to change.24 Therefore, helpful questions are those that deliberately elicit change talk in conversations with patients. Figure 3 illustrates open-question stems with change-talk prompts and behaviour as a way of structuring helpful open questions, and provides some examples that might be helpful in working with Sue.

#### Plan: Make a plan together

As health professionals, we know many things, and it makes sense that we want to

tell our patients what we know. However, eliciting information from patients may be more helpful than giving information.25 We tell people what to do in order to help them, but how often have you told someone what they need to do to improve their health, only to have them return for a follow-up appointment without having made any changes? Motivational interviewing is a way of being with patients that deliberately steps away from telling, confrontation and coercion. Indeed, confrontation is considered a non-adherent and unhelpful behaviour in motivational interviewing.23 Paradoxically, confronting and coercing people may have a negative impact on behavioural change.20,26

In motivational interviewing, an elicit-provide-elicit framework is used to give advice (Figure 4). This framework is a way of aligning with the principles of evocation and collaboration in motivational interviewing. Patients are first asked about what they know, or what is important to them, and this information is used to provide a context for giving information or advice. Depending on what Sue has identified as most important to her, a GP might ask, 'What do you know about managing asthma?' Alternatively, start with a reflection from what Sue said, 'You sound a bit worried about your weight and fitness; what ideas do you have

about improving your health?' Patients are also asked to reflect on the overall discussion and how it is helpful to them. Confidence scaling (Figure 2) may assist in the planning stage to build self-efficacy. Scaling questions are deliberately asked in the direction of change in order to generate a strengths and preferences discussion, and to ask patients what will help them to successfully change.<sup>18</sup>

#### Summary

Multimorbidity is complex, and there is no 'one size fits all' approach that can be readily applied. Patient-centred care and communication skills that support healthy behaviours are recommended, but there is little guidance as to how to achieve these recommendations.27 Patients need support to navigate the minefield of recommendations that may apply to them. In the case study presented in this article, Sue has many potential target behaviours, including physical activity, dietary changes, medication compliance, pacing to manage pain, and engaging in psychological support. Given the challenges inherent in Sue's initial statement about herself, and the long list of potential targets, it is easy to see the limitations of a traditional assessand-advise model of practice. The four processes of motivational interviewing are

#### Elicit

Ask patients about their ideas, what they know, understand or think.

By first eliciting what the patient knows, you can:

- $\boldsymbol{\cdot}$  hear the patient's language and use this language in offering advice
- listen for incorrect or missing information in the patient's understanding, and find ways to help them to understand
- hear their ideas and reinforce what is helpful on the basis of the evidence.

What do you understand about ...?

What ideas do you have about making a change ... ?

What would you most like to know about ... ?

Seek permission.

#### Provide

- · information and a range of options, where possible
- · clarification of any misinformation
- confirmation of patient's understanding or knowledge.

#### Elicit

Ask patients what they think and feel about the information discussed, and/or what they might do.

Would it be okay if I provide you with some information that might be helpful?

Given all we've discussed, what are your thoughts now?

What might you do?

Figure 4. Elicit-provide-elicit framework for giving information and advice in motivational interviewing<sup>18</sup>

helpful considerations, and it is likely to take more than one consultation to engage and find a focus with Sue. However, in working collaboratively with the patient, she is more likely to make a change. Motivational interviewing is patientcentred, and supports behavioural change by eliciting the patient's own motivation for change.<sup>18</sup> It is a well-articulated, evidence-based approach, and may offer particular promise to support and empower patients with multimorbidity to change unhelpful behaviours.

#### Authors

Kylie J McKenzie BA (Hons), MPsych (Clinical), MAPS, Clinical Psychologist and Manager, Psychology Department, Ballarat Health Services, Vic; Motivational Interviewing Network of Trainers; PhD candidate, Department of General Practice, University of Melbourne, Carlton, Vic. kylie. mckenzie@unimelb.edu.au

David Pierce MBBS, MGPP, MMed, MD, FRACGP, FASPM, general practitioner and Associate Professor, Department of Rural Health, University of Melbourne, Ballarat, Vic Jane M Gunn PhD, MBBS, FRACGP, DRANZCOG, General Practitioner, Chair of Primary Care Research, University of Melbourne, Carlton, Vic Competing interests: None Provenance and peer review: Commissioned, externally peer reviewed.

#### References

- 1. Australian Institute of Health and Welfare. Australia's health 2016. Canberra: AIHW, 2016.
- Britt HC, Harrison CM, Miller GC, Knox SA. Prevalence and patterns of multimorbidity in Australia. Med J Aust 2008;189(2):72–77.
- Barnett K, Mercer SW, Norbury M, Watt G, Wyke S, Guthrie B. Epidemiology of multimorbidity and implications for health care, research, and medical education: A cross-sectional study. Lancet 2012;380(9836):37–43.
- Wang HH, Wang JJ, Wong SY, et al. Epidemiology of multimorbidity in China and implications for the healthcare system: Cross-sectional survey among 162,464 community household residents in southern China. BMC Med 2014;12(1):188.
- Salisbury C, Johnson L, Purdy S, Valderas JM, Montgomery AA. Epidemiology and impact of multimorbidity in primary care: A retrospective cohort study. Br J Gen Pract 2011;61(582):e12–21.
- 6. Wallace E, Salisbury C, Guthrie B, Lewis C, Fahey T, Smith SM. Managing patients

with multimorbidity in primary care. BMJ 2015;350:h176.

- Sav A, Kendall E, McMillan SS, et al. 'You say treatment, I say hard work': Treatment burden among people with chronic illness and their carers in Australia. Health Soc Care Community 2013;21(6):665–74.
- Hughes LD, McMurdo ME, Guthrie B. Guidelines for people not for diseases: The challenges of applying UK clinical guidelines to people with multimorbidity. Age Ageing 2013;42(1):62–69.
- Kernick D, Chew-Graham CA, O'Flynn N. Clinical assessment and management of multimorbidity: NICE guideline. Br J Gen Pract 2017;67(658):235–36.
- Boyd CM, McNabney MK, Brandt N, et al. Guiding principles for the care of older adults with multimorbidity: An approach for clinicians: American Geriatrics Society Expert Panel on the Care of Older Adults with Multimorbidity. J Am Geriatr Soc 2012;60(10):E1–25.
- Smith SM, Soubhi H, Fortin M, Hudon C, O'Dowd T. Managing patients with multimorbidity: Systematic review of interventions in primary care and community settings. BMJ 2012;345:e5205.
- Muth C, van den Akker M, Blom JW, et al. The Ariadne principles: How to handle multimorbidity in primary care consultations. BMC Med 2014;12(1):223.

- Fortin M, Haggerty J, Almirall J, Bouhali T, Sasseville M, Lemieux M. Lifestyle factors and multimorbidity: A cross sectional study. BMC Public Health 2014;14(1):686.
- Gunn J, Palmer V. Visions of generalism What does the future hold? Aust Fam Physician 2014;43(9):649–51.
- Bower P. Better management of multimorbidity: A critical look at the 'Ariadne principles'. BMC Med 2014;12(1):222.
- Lundahl B, Moleni T, Burke BL, et al. Motivational interviewing in medical care settings: A systematic review and meta-analysis of randomized controlled trials. Patient Educ Couns 2013;93(2):157–68.
- McKenzie KJ, Pierce D, Gunn JM. A systematic review of motivational interviewing in healthcare: The potential of motivational interviewing to address the lifestyle factors relevant to multimorbidity. J Comorb 2015;5(1):162–74.
- Miller WR, Rollnick S. Motivational interviewing: Helping people change. New York: Guilford Press, 2013.
- Rubak S, Sandbæk A, Lauritzen T, Christensen B. Motivational interviewing: A systematic review and meta-analysis. Br J Gen Pract 2005;55(513):305–12.
- 20. Pollak KI, Alexander SC, Coffman CJ, et al. Physician communication techniques and weight loss in adults: Project CHAT. Am J Prev Med 2010;39(4):321–28.
- Hall K, Gibbie T, Lubman DI. Motivational interviewing techniques – Facilitating behaviour change in the general practice setting. Aust Fam Phyisican 2012;41(9):660–67.
- 22. Epstein RM, Street RL Jr. The values and value of patient-centered care. Ann Fam Med 2011;9(2):100–03.
- Moyers TB, Rowell L, Manuel JK, Ernst D, Houck JM. The Motivational Interviewing Treatment Integrity Code (MITI 4): Rationale, preliminary reliability and validity. J Subst Abuse Treat 2016;65:36–42.
- Miller WR, Rose GS. Toward a theory of motivational interviewing. Am Psychol 2009;64(6):527–37.

- Flickinger TE, Saha S, Roter D, et al. Respecting patients is associated with more patient-centered communication behaviors in clinical encounters. Patient Educ Couns 2016;99(2):250–55.
- Miller WR, Benefield RG, Tonigan JS. Enhancing motivation for change in problem drinking: A controlled comparison of two therapist styles. J Consult Clin Psychol 1993;61(3):455–61.
- Lewis C, Wallace E, Kyne L, Cullen W, Smith SM. Training doctors to manage patients with multimorbidity: A systematic review. J Comorb 2016;6(2):85–94.

correspondence ajgp@racgp.org.au